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Certified Lean Leader (ICLL)

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Question: 1

Which symbol is commonly used in Value Stream Mapping to represent inventory?

Response:

- A. Triangle
- B. Circle
- C. Square
- D. Arrow

Answer: A

Question: 2

Who should be involved in defining SMART goals for a Lean project?

(Select TWO)

Response:

- A. Project leaders for setting achievable timelines
- B. Key stakeholders to align project objectives with customer needs
- C. External consultants for evaluating financial risks
- D. Suppliers to manage inventory flow

Answer: A,B

Question: 3

Which types of waste can be revealed through a Spaghetti Diagram?

(Select TWO)

Response:

- A. Excessive motion waste
- B. Overproduction waste
- C. Inventory waste
- D. Transportation waste

Answer: A,D

Question: 4

Why is it important to establish SMART goals in Lean improvement projects?

Response:

- A. SMART goals ensure objectives are clear, measurable, and achievable
- B. SMART goals focus solely on reducing project costs
- C. SMART goals prioritize speed over process stability
- D. SMART goals reduce the need for team collaboration

Answer: A

Question: 5

When should a Failure Mode and Effects Analysis (FMEA) be performed in Lean projects?

Response:

- A. After all defects have been identified in customer reports
- B. During the planning and design phase of a process
- C. Only after a major incident has disrupted production
- D. Once customer feedback has been collected post-release

Answer: B

Question: 6

In which type of layout are similar types of equipment grouped together?

Response:

- A. Cellular layout
- B. Fixed-position layout
- C. Process layout
- D. Product layout

Answer: C

Question: 7

Why is tracking OEE crucial for Lean manufacturing processes?

(Select TWO)

Response:

- A. It helps identify bottlenecks that reduce production efficiency
- B. It minimizes the need for preventive maintenance
- C. It reveals hidden downtime affecting overall performance
- D. It eliminates the need for standardized work instructions

Answer: A,C

Question: 8

Who is typically responsible for triggering an Andon signal in a Lean manufacturing environment?

Response:

- A. Only supervisors when reviewing production reports
- B. Production operators when detecting a process issue
- C. Quality control inspectors during final product checks
- D. Maintenance staff after performing equipment repairs

Answer: B

Question: 9

When should the 'Analyze' phase in DMAIC be conducted?

Response:

- A. After identifying solutions during brainstorming sessions
- B. Before performing measurements to assess the current state
- C. Once data collection is complete to identify root causes
- D. After implementing new process changes

Answer: C

Question: 10

What is the primary purpose of a Gemba Walk?

Response:

- A. To assess employee performance based on observation
- B. To observe the actual work process, engage with employees, and identify improvement opportunities
- C. To enforce disciplinary actions for employees failing to meet targets
- D. To document every step of the production process for audits

Answer: B

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