

# Scrum

SPS

*Certified Scaled Professional Scrum (SPS)*

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## Question: 1

An organization has recently started practicing Scrum. The Sprint Planning meetings have been taking a long time because the Scrum team members and stakeholders do not have the knowledge about the content or priority of the Product backlog items being considered. Whose responsibility is it prepare the Sprint Planning attendees to help with better discussions?

- A. The Scrum Team.
- B. Developers.
- C. Scrum Master.
- D. Product Owner.

**Answer: D**

Explanation:

The Product Owner should ensure that attendees are prepared to discuss the most important Product Backlog items and how they map to the Product Goal.

## Question: 2

Sprint Review includes discussion on what should be selected in the upcoming Sprint.

- A. False
- B. True

**Answer: B**

Explanation:

During the Sprint Review, the Scrum Team and stakeholders collaborate about what was done in the Sprint. Based on that and changes made to the Product Backlog during the Sprint, attendees collaborate on the next things that could be done to optimize value.

## Question: 3

The length of a Sprint Planning meeting is:

- A. 8 hours for biweekly sprint. For shorter Sprints it is usually shorter.
- B. 4.5 hours.
- C. 4 hours for biweekly sprints.

- D. 8 hours for monthly sprint. For shorter Sprints it is usually shorter.  
E. 8 hours Period regardless of the Sprint Length

**Answer: D**

Explanation:

Sprint Planning initiates the Sprint by laying out the work to be performed for the Sprint. This resulting plan is created by the collaborative work of the entire Scrum Team. The Sprint Planning is time-boxed to a maximum of eight hours for a one-month Sprint.

### Question: 4

A development company often shares resources (Developers) across Scrum Teams. These Developers are often busy and try to avoid attending meetings (including the Daily Scrum meetings). Who can most likely skip attending the Daily Scrum Meeting, if needed? (Choose one best answer)

- A. Developers.  
B. The Scrum Team.  
C. The Scrum Master and Product Owner. (assuming they do not work on the Sprint Backlog items)  
D. Developers and Scrum Master.

**Answer: C**

Explanation:

The Daily Scrum is a 15-minute event for the Developers of the Scrum Team. Since it is a meeting is for the Developers, it is expected that the needed Developers would attend the Daily Scrum. The Scrum Master ensures that Developers in the Scrum Team have the Daily scrum meeting however does not have to be present himself in the meeting. If people outside the Scrum Team are present in the Daily Scrum, the Scrum Master ensures that they do not disrupt the meeting. If the Product Owner or Scrum Master are actively working on items in the Sprint Backlog, they participate as Developers.

### Question: 5

Can the key stakeholders participate in the Sprint Reviews meetings?

- A. NO  
B. YES

**Answer: B**

Explanation:

During the Sprint Review, the Scrum Team and Key Stakeholders (people outside the Scrum Team) collaborate to discuss and review:

- 
- 1) What was achieved / accomplished in the current Sprint?
  - 2) What has changed in their environment?

### Question: 6

A finance company is developing a product / software. Functions within the product are complex and some of them take longer than a Sprint to develop. Regardless, the Scrum Team must deliver an increment of Releasable software every Sprint.

- A. False
- B. True

**Answer: A**

Explanation:

The term potentially releasable no longer used to describe the Increment. The Scrum Team should work on and deliver a product increment which usable and valuable at the end of every Sprint.

### Question: 7

At the Sprint Review, the entire Scrum Team collaborates (with the stakeholders) on what to do next. Thus, the Sprint Review provides valuable input to subsequent Sprint Planning.

- A. False
- B. True

**Answer: B**

Explanation:

During the Sprint Review, the Scrum Team and Key Stakeholders (people outside the Scrum Team) collaborate about what was done in the Sprint. In the Sprint Review the next things that could be done to optimize value is also reviewed. The result of the Sprint Review is a revised Product Backlog that defines the probable Product Backlog items for the next Sprint.

### Question: 8

Developers in the Scrum Team keep changing the Daily Scrum meeting place and time based on the availability of conference rooms. The Team is:

- A. Increasing complexity by increasing inconsistency.
- B. Doing the right thing as daily scrum has to be held every day.
- C. Decreasing complexity by increasing inconsistency.

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**Answer: A**

Explanation:

The Daily Scrum is a 15-minute time-boxed event for the Developers. The Daily Scrum is held every day of the Sprint at the same place and same time to maintain consistency.

Remember, it's not just the Daily Scrum Meeting. All Scrum events should be held at the same time and place to reduce complexity.

### Question: 9

Technical experts can attend the Sprint Planning Meetings.

- A. False
- B. True

**Answer: B**

Explanation:

Technical Domain Experts or people outside the Scrum Team (if invited by the Scrum Team) may attend Sprint Planning to give advice.

### Question: 10

What is the recommended size for a Scrum Team including the Product Owner and Scrum Master?

- A. 3 to 9.
- B. Less or equal to 10.
- C. 12.
- D. Minimal 7.

**Answer: B**

Explanation:

The Scrum Team is small enough to remain nimble and large enough to complete significant work within a Sprint, typically 10 or fewer people. Remember 10 is just a Guideline. A Scrum Team can be 11 people if needed but it should stay small enough to stay nimble.

### Question: 11

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At the Sprint Review, only the Developers should explain which Product Backlog items have been completed and what has not been Done to the key stakeholders as they have been working on these items.

- A. TRUE
- B. FALSE

**Answer: B**

Explanation:

The purpose of the Sprint Review is to inspect the outcome of the Sprint and determine future adaptations. The entire Scrum Team presents the results of their work to key stakeholders and progress toward the Product Goal is discussed. During the Sprint Review, the Scrum Team and Key Stakeholders (people outside the Scrum Team) collaborate to discuss and review:

- 1) What was achieved / accomplished in the current Sprint?
- 2) What has changed in their environment?

### Question: 12

When does a Sprint begin and end?

- A. The Sprint beginning and ending is decided by the Product Owner or Developer. It has no limitations.
- B. A Sprint begins right after the previous sprint ends & ends depending upon the length of the Sprint.
- C. A Sprint begins and ends based on what the Scrum Master decides with the Lead Developer.
- D. A Sprint begins right after the previous sprint ends & ends based on when the work gets over.

**Answer: B**

Explanation:

A Sprint begins right after the previous sprint ends & ends depending upon the length of the Sprint. The duration of a Sprint is fixed and cannot be shortened or lengthened. A new Sprint starts immediately after the conclusion of the previous Sprint. There is no gap or work done between Sprints.

### Question: 13

The Definition of Done is created by:

- A. The Scrum Team.
- B. Developers.
- C. Product Owner.
- D. Scrum Master.

**Answer: A**

Explanation:

The entire Scrum Team must define a Definition of Done :

- 1) Developers have the knowledge and skills to do the work to create useable Increments, so they should bring this expertise into the Definition of Done.
- 2) Product Owners often have inputs related to quality from the business perspective.
- 3) Scrum Masters helps facilitate improvements to a Definition of Done as part of their accountability for the Scrum Team's effectiveness. A Scrum Master can help create greater transparency for the Scrum Team to identify where quality needs to improve.

### Question: 14

A company in France has a heavy management layer. (Many Managers, Project Managers etc.). The company just hired four Project Managers, a CEO and a CTO. This company should not implement Scrum as the management team really does not contribute to Scrum and implementing such methodology would not help the company.

- A. TRUE
- B. FALSE

**Answer: B**

Explanation:

Remember, although Management does not actively involve itself in the Daily Scrum meetings, it does not mean they have no role at all. Management supports the Product Owner with insights and information needed to develop a high value product. They also Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence and intelligent release of software. Management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.

### Question: 15

The Sprint Retrospective occurs:

- A. After the Sprint Review and prior to the next Sprint Planning.
- B. Before the Sprint Review and after the Sprint Planning.
- C. After the Daily Scrum and before the next Sprint Review.
- D. Is optional, flexible and can be scheduled based on the Scrum teams need.

**Answer: A**

Explanation:

The purpose of the Sprint Retrospective is to plan ways to increase quality and effectiveness. The Scrum Team inspects how the last Sprint went with regards to individuals, interactions, processes, tools, and

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their Definition of Done. Inspected elements often vary with the domain of work. Assumptions that led them astray are identified and their origins explored. The Sprint Planning occurs after the Sprint Review and prior to the next Sprint Planning.

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